

Appendix E: 2026 and beyond Council Resolutions or items in-progress

Item #	End Quart	Status	Short Title	Item (Long Title or Full Resolution)	Source	Corporate Priority	Lead Division	Department	Service(s)
1	FY26 Q3	On Hold	Heading Dockside Mural Replacement	2021 Commission of Mural (Balance of Payment) \$10,000, Transportation and Installation of Mural \$6,000. Total budget is estimated at \$28,700 instead of the original estimate of \$25,000 due to the change in location and an anticipated increase in installation costs.	Budget - Capital	Medium	PRC CULTURE & EVENTS	Parks Recreation & Culture	Community Arts & Culture
2	FY26 Q1	On Hold	Water Conservation Plan	<p>Prepare a conservation plan that will identify water efficiency measures that can be implemented (such as conservation through district metering, education and outreach initiatives, rain barrels, etc.).</p> <p>This project is an outcome of the 2019 Master Servicing Plan.</p> <p>2021 measures are TBC.</p>	Budget - Operational	Medium	WATER	Infrastructure	Growth Planning;#Water Treatment & Distribution
3	FY27 Q2	On Hold	Stewart Road Reservoir and BPS - Design & Tender	<p>This project will benefit the new west end development (Mair Mills, Red Maple, Linksvie) and includes the cost to design and construct the trunk watermain on Tenth Line, to extend the watermain on Sixth Street, and to decommission the Georgian Meadows Booster Pumping Station. It is anticipated that construction on this facility will occur between 2021 and 2023, with warranty extending into 2024.</p> <p>This project is subject to front end funding by Developers (50%).</p> <p>This project is 100% DC funded.</p>	Budget - Capital	Medium	WATER	Infrastructure	Growth Planning;#Water Treatment & Distribution
4	FY31 Q4	On Hold	Stewart Road Reservoir and BPS - Construction	<p>This project will benefit the new west end development (Mair Mills, Red Maple, Linksvie) and includes the cost to design and construct the trunk watermain on Tenth Line, to extend the watermain on Sixth Street, and to decommission the Georgian Meadows Booster Pumping Station. It is anticipated that construction on this facility will occur between 2021 and 2023, with warranty extending into 2024.</p> <p>This project is subject to front end funding by Developers (50%).</p> <p>This project is 100% DC funded.</p>	Budget - Capital	Medium	WATER	Infrastructure	Growth Planning;#Water Treatment & Distribution
5	FY26 Q4	On Hold	Fire Station - Land Acquisition/Donation	Donation of land for future fire station	Department Initiated	Medium	CLERKS	Legislative Services	Fire & Rescue

Item #	End Quart	Status	Short Title	Item (Long Title or Full Resolution)	Source	Corporate Priority	Lead Division	Department	Service(s)
6	FY26 Q4	In Progress	International Development Programming through the FCM - PMI-WILL	Partnerships for Municipal Innovation Women in Local Leadership (PMI-WILL) ongoing project until December 31, 2026 Mission 1: June 2023 Mission 2: February 2024 Mission 3: July 2024  Council - September 20, 2021 THAT Staff Report CCS2021-01 International Development Programming through the Federation of Canadian Municipalities (FCM), be received; AND THAT Council support an application in response to a FCM future call for municipal community participants in an international program that aligns with the priorities of the Community Based Strategic Plan. THAT Council support the participation of Councillor Doherty in the Federation of Canadian Municipalities (FCM) partnership for municipal innovation, Women in Local Leadership, delegation taking place in Ghana, Africa during the month of June 2023.	Council - Resolution	Medium	CCS ADMIN	Customer and Corporate Services	Strategic Planning & Leadership (Town)
7	FY26 Q4	In Progress	Herbert Wilson Memorial	THAT Staff Report PRC2021-06 Herbert Wilson Legacy be received;  AND THAT Council approve the naming of park lands adjacent to the Admiral Collingwood Public School and bordered by Dey Drive and Kirby Avenue, the “Wilson-Sheffield Park” in recognition not only of the contributions of these Collingwood families and a history that dates back to the Underground Railroad, but specifically the contribution of the Wilson family via the legacy left by Herbert Wilson.  AND THAT Council approve a budget upset limit of \$35,000 to support the installation of a memorial in the boulevard of 6th Street near Maple Street. Such memorial to be established in consultation with Carolynn and Sylvia Wilson, and in recognition of the story represented by their father’s passing and the historical lesson we hope to never forget as we continually reach for inclusion.	Council - Resolution	High	PRC PARKS	Parks Recreation & Culture	Building Community Well-being & Inclusion;#Conservation & Promotion of Heritage & Culture;#Community Arts & Culture
				AND THAT Council direct an apology letter be sent to the Wilson Family on behalf of the Town.					

Item #	End Quart	Status	Short Title	Item (Long Title or Full Resolution)	Source	Corporate Priority	Lead Division	Department	Service(s)
8		On Hold	Review whether to enter Agreements with NVCA for Non-Mandatory CA Services	For engineering - i.e. stormwater pond monitoring and testing, recommendations for clean out  Review whether to enter Agreements with NVCA for Non-Mandatory CA Services due to changes in CA Acting making it mandatory to have separate agreements if any non-mandatory services are desired	Department Initiated	Medium	INFRASTRUCTURE GROWTH & DEVELOPMENT	Infrastructure	Stormwater Management
9	FY26 Q4	Not Started	Biennial Bridge Inspections - 2026	Inspection of bridge and culverts as per regulatory requirements	Legislative Requirement	Low	PUBLIC WORKS	Infrastructure	Roads & Active Transportation
10	FY26 Q4	In Progress	Collingwood Enterprise Risk Management (ERM) Framework	Create an enterprise risk management program including standards consultation with respective departments, Health & Safety Coordinator , and insurance providers.  Jan 2023 - Initial ERM tool has been completed, for this year I will commit to making it user friendly and rolling it out for broad use in the departments.	Department Initiated	Medium	CLERKS	Legislative Services	Risk Management
11	FY26 Q4	Not Started	Heritage Drive Reconstruction - CONSTRUCTION	installation of water / sanitary services to grain terminals, raise road, include parking		Medium	F&F	Customer and Corporate Services	Corp Facilities
12	FY27 Q2	On Hold	Policy - Update of Urban Design Manual (Overall Project)	Update included as a value-added product to the Official Plan Review project and aligns with Council and community priorities. Likely to be decoupled from the Official Plan Review as a separate project, with targeted consultation.	Department Initiated	Medium	PLANNING	Planning, Building and Ec. Dev	Growth Planning;#Development Management
13	FY26 Q2	Not Started	New Street light review process	Develop a warrant analysis review process to be applied to resident requests for a new streetlight (where none exists) Resident initiates street light requests; engineering reviews and approves if supportive. Annual PW Capital budget includes small budget for street light installation (to be completed by PW)	Department Initiated	Low	INFRASTRUCTURE GROWTH & DEVELOPMENT	Infrastructure	Growth Planning

Item #	End Quart	Status	Short Title	Item (Long Title or Full Resolution)	Source	Corporate Priority	Lead Division	Department	Service(s)
14	FY31 Q3	In Progress	Water Treatment Plant Expansion - Construction	<p>Allocation for WTP expansion and upgrades to meet future demand needs. Expansion to be proportionally shared with New Tecumseth.</p> <p>Water treatment plant expansion to accommodate growth and development in Collingwood as well as replace aging infrastructure of existing plant. This will be phase 1 and will increase treatment capacity from 31 MLD to 52MLD (Phase 2 is anticipated in 2044). Phase 1 of the expansion is primarily funded by the municipality of New Tecumseth as part of a renewed water servicing agreement with them. Design is commenced in early 2021 with construction anticipated to start in 2023.</p>	Budget - Capital	High	WATER	Infrastructure	Growth Planning;#Water Treatment & Distribution
15	FY26 Q4	Not Started	Heritage - Comprehensive Review of Heritage Programs	<p>THAT staff bring forward a comprehensive review of the Town's Heritage Programs including committee composition and staff resources in the 2023 Budget.</p> <p>[Council deferred to 2024 in budget SIC Dec. 5th] RES-416-2022 THAT Council receive the Development &amp; Operation Services Standing Committee Report from its meeting held December 12, 2022, and hereby approve the recommendations contained within the report and the associated bylaws, as presented.</p> <p>Heritage Committee Minutes ·THAT staff consider during the upcoming review of the Heritage by-law, consider the addition of aluminum clad wood windows to the list of types of windows permissible for use on heritage buildings.</p> <p>March 27, 2023 - Council Collingwood Heritage Committee ·THAT the Collingwood Heritage Committee request that Council undertake a review of the Heritage Grant Program, with special attention to re-evaluating the maximum amount of \$3,000 per project; ·AND THAT the Heritage grant funding be reviewed as part of the 2024 budget deliberations</p>	Council - Resolution	Low	PLANNING	Planning, Building and Ec. Dev	Conservation & Promotion of Heritage & Culture

Item #	End Quart	Status	Short Title	Item (Long Title or Full Resolution)	Source	Corporate Priority	Lead Division	Department	Service(s)
16		On Hold	Corporate Business Continuity	A business continuity plan (BCP) is a document that consists of the critical information an organization needs to continue operating during an unplanned event. The BCP states the essential functions of the business, identifies which systems and processes must be sustained, and details how to maintain them.	Budget - Capital	Low	FIRE	Fire	Fire & Rescue
17	FY26 Q2	On Hold	Tremont Square Electrical Upgrades	Tremont Square is an identified location for community events and gatherings in the heart of the arts and culture district. It is currently limited in electrical services to support event staging, sound, lighting, vendors, etc. This project will bring electrical service to the east exterior wall of the Library to support event staging in Tremont Square.	Budget - Capital	Low	PRC CULTURE & EVENTS	Parks Recreation & Culture	
18	FY26 Q2	Not Started	High Street Road Reconstruction Tenth Street to Poplar Sideroad - Design, Land and Utility relocates	Design of road reconstruction and utility relocations, and land acquisition	Budget - Capital	Medium	INFRASTRUCTURE PROJECTS	Infrastructure	Roads & Active Transportation;#Waste water;#Stormwater Management;#Water Treatment & Distribution
19	FY28 Q1	Not Started	High Street Road Reconstruction Tenth Street to Poplar Sideroad - Construction			Low	INFRASTRUCTURE PROJECTS	Infrastructure	Stormwater Management;#Wastewater;#Water Treatment & Distribution;#Roads & Active Transportation
20	FY26 Q4	Not Started	Sixth Street Watermain and Road Reconstruction - Phase 1 construction	Construction of Phase 1	Budget - Capital	Low	INFRASTRUCTURE PROJECTS	Infrastructure	Growth Planning;#Wastewater;#Stormwater Management;#Roads & Active Transportation;#Water Treatment & Distribution
21	FY26 Q4	Not Started	PRC Master Plan Update	Full PRC Master Plan update in 2026	Department Initiated	Medium	PRC ADMIN	Parks Recreation & Culture	Growth Planning
22	FY26 Q4	Not Started	2026 Implementation of Corporate Climate Action Plan	Implementation from 2023-2030 Plan update in 2028.	Department Initiated	Low	F&F	Customer and Corporate Services	Climate Change Action
23	FY26 Q4	Not Started	Harbourview Park Birch St Boat Launch	engineer review of existing conditions and recommend upgrades to existing boat launch	Budget - Capital	Medium	PRC PARKS	Parks Recreation & Culture	

Item #	End Quart	Status	Short Title	Item (Long Title or Full Resolution)	Source	Corporate Priority	Lead Division	Department	Service(s)
24	FY26 Q2	On Hold	Harbour St Watermain - Construction	Extension of dead end watermain on Harbour St through Georgian Trail to Tenth Line to improve water quality and distribution system pressures.	Department Initiated	Medium	WATER	Infrastructure	Source (Drinking) Water Protection;#Water Treatment & Distribution
25	FY26 Q2	On Hold	WWTP Expansion & Outfall - EA	Environmental Assessment for an expansion and upgrade to the WWTP and outfall. Outfall currently terminates in the harbour area (near shore, shallow waters) and can cause restrictions during peak flow events, potentially leading to sewer backups. WWTP will need to be expanded to achieve development and growth plans for the Town (currently operating at approximately 74% of available treatment capacity).	Budget - Capital	Medium	WASTEWATER	Infrastructure	Wastewater
26	FY28 Q1	On Hold	WWTP Outfall - Design & Tender	Design, obtain approvals and tender a new WWTP outfall. Outfall currently terminates in the harbour area (near shore, shallow waters) and can cause restrictions during peak flow events, potentially leading to sewer backups.	Budget - Capital	High	WASTEWATER	Infrastructure	
27	FY28 Q4	On Hold	WWTP Expansion - Design & Construction	Design and tendering of an expansion and upgrade to the WWTP outfall. Outfall currently terminates in the harbour area (near shore, shallow waters) and can cause restrictions during peak flow events, potentially leading to sewer backups.	Budget - Capital	High	WASTEWATER	Infrastructure	
28	FY29 Q2	On Hold	WWTP Expansion - Design & Tender	Design, obtain approvals and tender an expansion and upgrade to the WWTP. WWTP will need to be expanded to achieve development and growth plans for the Town (currently operating at approximately 74% of available treatment capacity).	Budget - Capital	High	WASTEWATER	Infrastructure	
29	FY26 Q4	Not Started	Chart of Accounts Review and Update		Department Initiated	Low	FINANCE	Finance	
30	FY28 Q3	In Progress	WTP Intake - Municipal Class EA	Existing intake pipe and structure for the water treatment plant is over 50 years old, and at approximately 70% of its useful life. Climate change concerns including changing water quality/temperature, changing lake levels, blue green algae, and frazil ice suggest a new intake should be located further from shore and into deeper waters to help ensure reliability of the Town's water supply. A second intake structure and pipe will provide redundancy to the existing aging intake, improve system resilience, and ensure adequate flows can be supplied to meet future water demands.	Budget - Capital	Medium	WATER	Infrastructure	Source (Drinking) Water Protection;#Water Treatment & Distribution

Item #	End Quart	Status	Short Title	Item (Long Title or Full Resolution)	Source	Corporate Priority	Lead Division	Department	Service(s)
31	FY26 Q4	On Hold	WWTP Blower Replacements - Design & Tender	Replace two of three existing blowers and associated electrical. Existing asset is aging, inefficient and becoming obsolete. Replacement will improve plant efficiency and reduce electrical operating costs. Engineering assignment will include securing government grant funding based on energy audit findings.	Budget - Capital	Medium	WASTEWATER	Infrastructure	Wastewater
32	FY26 Q4	In Progress	Hurontario Street Reconstruction - Design & Tender	<p>DC Background Study #6, 56, 86% DC eligible costs</p> <p>The arterial road improvements to the 780 m section of Hurontario Street from Hume Street to Collins Street will consist of constructing a continuous Centre turn lane throughout to better serve the abutting street connections. The improvements will include satisfying the requirements of a 3 lane urban road cross section. The benefit to existing is based on removing and replacing the existing asphalt along its current alignment.</p> <p>This project also consists of replacing the Hurontario Street sewer from Lockhart Road to Collins Street. The Hurontario trunk sewer will provide sewage conveyance capacity for servicing developments in the south end of Collingwood. The costing was based on installation of a 375mm diameter sewer and full road reconstruction.</p> <p>Also upgrade watermain from Hume to Sixth and cycling facility connectivity from sixth to Hume.</p>	Budget - Capital	Medium	INFRASTRUCTURE PROJECTS	Infrastructure	Roads & Active Transportation
33	FY26 Q4	Not Started	Economic Development Action Plan Update	Update the EDAP to ensure actions are reflective of current environment and objectives are being met.	Department Initiated	Medium	EC DEV	Planning, Building and Ec. Dev	Economic Development
34	FY26 Q2	In Progress	Review of Automatic Walk Signals	<p>November 20, 2023 - Council THAT Staff look into the notion of converting all traffic signals to include automatic walk signalization verses the on-demand feature;</p> <p>AND THAT Staff report back to Council on the consistent operation of advanced green lights.</p> <p>AND THAT Staff consider the advanced timing of the walk signal.</p> <p>AND THAT Staff report back to Council with a phased in approach of the review of all traffic signals.</p>	Council - Resolution	Low	INFRASTRUCTURE GROWTH & DEVELOPMENT	Infrastructure	Growth Planning;#Roads & Active Transportation
35	FY26 Q4	Not Started	Fisher Field lights on field #3	add lights on Fisher field #2 existing poles to provide light for field #3 to provide more facility hours for soccer/rugby		Low	PRC PARKS	Parks Recreation & Culture	



Item #	End Quart	Status	Short Title	Item (Long Title or Full Resolution)	Source	Corporate Priority	Lead Division	Department	Service(s)
36	FY26 Q4	Not Started	Ebike Charging Stations	Install new ebike charging stations in various parks as budget allows		Low	PRC PARKS	Parks Recreation & Culture	
37	FY26 Q2	Not Started	2025 Annual Accessibility Status Report	Annual Accessibility Status Report requirement of the AODA: (a) prepare an annual status report on the progress of measures taken to implement the Town's strategy to prevent and remove barriers, including steps taken to comply with the Integrated Accessibility Standards Regulation; and (b) post the status report on the website, and provide the report in an accessible format upon request.	Legislative Requirement	Low	CCS ADMIN	Customer and Corporate Services	Building Community Well-being & Inclusion
38	FY27 Q2	Not Started	2026 Annual Accessibility Status Report	Annual Accessibility Status Report requirement of the AODA: (a) prepare an annual status report on the progress of measures taken to implement the Town's strategy to prevent and remove barriers, including steps taken to comply with the Integrated Accessibility Standards Regulation; and (b) post the status report on the website, and provide the report in an accessible format upon request.	Legislative Requirement	Low	PRC WELL-BEING & INCLUSION	Parks Recreation & Culture	Building Community Well-being & Inclusion
39	FY26 Q4	Not Started	New Park - Rowland St in Summitview Subdivision	design and construct the parkland dedicated to town.		Low	PRC PARKS	Parks Recreation & Culture	
40	FY28 Q4	Not Started	New Park - 50 Saunder St subdivision	park design and construction		Low	PRC PARKS	Parks Recreation & Culture	
41	FY29 Q4	Not Started	New Park - 580 Sixth Street	park design and construction		Low	PRC PARKS	Parks Recreation & Culture	
42	FY27 Q4	Not Started	New Park - Panorama North	park design and construction		Low	PRC PARKS	Parks Recreation & Culture	
43	FY26 Q4	Not Started	Irrigation Asset Replacement	replacing aging infrastructure in various parks - Museum, Heritage Park, Fisher Field		Low	PRC PARKS	Parks Recreation & Culture	
44	FY26 Q4	Not Started	By-law Division Public Survey	Conduct a public survey that will help the Division understand the community's perspectives, concerns, and needs regarding by-law enforcement, identify areas for improvement and where resources could be allocated effectively.	Department Initiated	Medium	BYLAW	Legislative Services	Community Standards
45	FY26 Q1	Not Started	AMP System Expansion to other Regulatory By-laws	Consider expansion of the AMP System to other regulatory by-laws once the system is fully implemented and efficiencies are realized.	Department Initiated	Medium	BYLAW	Legislative Services	Community Standards;#Legal;#Municipal Law Enforcement



Item #	End Quart	Status	Short Title	Item (Long Title or Full Resolution)	Source	Corporate Priority	Lead Division	Department	Service(s)
46	FY26 Q4	Not Started	Enforcement Memorandums of Understanding Between Divisions	Support the establishment of “Memorandums of Understanding” between departments to ensure a clear expectation of support, expertise and leadership as well as better understanding of support and collaborative efforts.	Department Initiated	Medium	BYLAW	Legislative Services	Community Standards;#Municipal Law Enforcement;#Roads & Active Transportation
47	FY26 Q4	Not Started	KPI Management and Tracking - By-law Division	Implementation of an improved tracking system that will assist in the development and measurements of key performance indicators (KPIs) that will assist in future division requests.	Department Initiated	Low	BYLAW	Legislative Services	Community Standards
48	FY26 Q4	Not Started	Cost Benefit Analysis (CBA) for Allocation of Resources	Work with Customer Service to prepare a cost-benefit analysis for enhanced integration and allocation of resources.	Department Initiated	Medium	BYLAW	Legislative Services	Community Standards;#Municipal Law Enforcement;#Legal;#Roads & Active Transportation
49	FY26 Q4	Not Started	Outcome Focused Approach for By-law Development	Consider the merits and resource requirements of shifting by-law development to a formalized outcome focused approach	Council - Resolution	Medium	BYLAW	Legislative Services	Community Standards;#Municipal Law Enforcement
50	FY26 Q2	Not Started	Annual Lobbyist Registry Report (2025)	Annual Review.	Department Initiated	Low	PROCUREMENT & RISK	Legislative Services	Governance Support
51	FY27 Q2	Not Started	Annual Lobbyist Registry Report (2026)	Annual review.	Department Initiated	Low	PROCUREMENT & RISK	Legislative Services	Governance Support
52	FY26 Q2	Not Started	Annual Non-Standard Purchasing Report (2025)		Department Initiated	Low	PROCUREMENT & RISK	Legislative Services	Procurement Support
53	FY27 Q2	Not Started	Annual Non-Standard Purchasing Report (2026)		Department Initiated	Low	PROCUREMENT & RISK	Legislative Services	Procurement Support
54	FY26 Q4	Not Started	Urban Forestry Initiate and Populate Tree Inventory	<div>- Review the town's current metadata about trees in our GIS system and ensure the metadata meets needs. Consider lifecycle and considerations if a tree is removed, such as triggering for replanting.</div> <div>- Input 2025 changes in tree data into selected software to rate their condition and assign a maintenance tag.</div> <div>- Aim to include all trees within 2 to 5 years</div>	Department Initiated	Low	PRC PARKS	Parks Recreation & Culture	Parks & Harbour
55	FY27 Q1	In Progress	Terminals Point Project - Park Related Elements - DESIGN	design the public elements along Heritage Drive related to the Terminals Point project, hire consultant for project.	Budget - Capital	High	PRC PARKS	Parks Recreation & Culture	Parks & Harbour
56	FY26 Q1	In Progress	New Park - Triangle Park - DESIGN	new park in Pretty River estates		Low	PRC PARKS	Parks Recreation & Culture	
57	FY26 Q4	Not Started	New Park - Triangle Park - CONSTRUCTION			Low	PRC PARKS	Parks Recreation & Culture	

Item #	End Quart	Status	Short Title	Item (Long Title or Full Resolution)	Source	Corporate Priority	Lead Division	Department	Service(s)
58	FY26 Q3	Not Started	Enterprise Risk Management Process & Registry	Procure a professional consultant to assist in developing, creating, and implementing an enterprise risk management (ERM) process that includes improved tracking and monitoring through the creation of a risk registry.	Budget - Capital	Medium	CLERKS	Legislative Services	Risk Management
59	FY26 Q4	In Progress	Development Process and Fees Review - Implementation	Council - April 22, 2024 THAT staff be directed to return to Council, as resources permit, not later than six months, prior to implementation of any recommendations that require or would benefit from endorsement or further direction to facilitate action as outlined in Staff Report P2024-09. Necessary to accurately estimate the cost-of-service delivery, identify process efficiencies and confirm the appropriate fee structure. Fees currently provide far below the costs of the planning oversight, with the remainder paid through municipal taxes	Council - Resolution	Medium	PLANNING	Planning, Building and Ec. Dev	Development Management;#Growth Planning;#Housing Supports
60	FY26 Q2	In Progress	Implementation of a Municipal Accommodation Tax	Implementation of a Municipal Accommodation Tax (MAT)  Resolution Passed on April 14, 2025 AND THAT a by-law to establish Collingwood Tourism to act as the Town of Collingwood’s Eligible Tourism Entity, including adopting the Business Case, establishing a process for interim board appointment, and delegating authority to Senior Town Administration to execute the necessary incorporation documents and undertake related processes, be enacted and passed;	Budget - Operational	Medium	EC DEV	Planning, Building and Ec. Dev	Economic Development
61	FY26 Q4	On Hold	Central Park Arena - Sound System Upgrades	Supported by Council resolution. 9711 - \$25,000	Council - Resolution	Medium	PRC FACILITIES	Parks Recreation & Culture	Community Recreation Spaces
62	FY26 Q4	Future Budget	Asphalt Resurfacing 2026 - Contract Admin and work completion	Annual paving program of various municipal streets and isolated large patches based on Roads Needs Study, PCI index and Asset Management Plan.  Roads and road sections are brought forward the Roads Needs Study and then reviewed by staff and cross referenced against the out needs (complete construction vs resurfacing) and future servicing needs for Water and Sanitary.	Budget - Capital	Medium	PUBLIC WORKS	Infrastructure	Roads & Active Transportation
63	FY26 Q4	Future Budget	Concrete Sidewalk Works 2026 - Contract Admin and Completion of Works	Concrete Sidewalk and Curb Repairs - Annual Program for asset management and repairs required for compliance with O.Reg 239/02	Budget - Capital	Low	PUBLIC WORKS	Infrastructure	Roads & Active Transportation

Item #	End Quart	Status	Short Title	Item (Long Title or Full Resolution)	Source	Corporate Priority	Lead Division	Department	Service(s)
64	FY26 Q1	In Progress	Truck - Public Works	Annual Replacement of the Public Works fleet as identified within the Asset Management Program and within best fleet management practices.	Budget - Capital	Low	PUBLIC WORKS	Infrastructure	Roads & Active Transportation
				<p>This is the replacement program for the Public Works fleet. Project is supported by the Towns Asset Management Plan for Municipal Equipment to maintain reliable and cost effective equipment, limit and reduce downtime and provide staff with safe operating equipment.</p> <p>Planned Replacements for 2025 include: Unit 311 - 2011 Tandem Snow Plow Combination unit Forecasted for 2026: Unit 340 - 2016 Pick-up and Unit 333 - 2015 Kubota Tractor</p>					
65	FY26 Q2	Not Started	Wilson-Sheffield Park - Public Art	Public Art installation at the new Wilson-Sheffield Park. To begin with a call for artists in 2025 and installation of the artwork in 2026. Artwork to be connected to Collingwood's black history with a focus on sport and recreation. Public Art Program is directed at promoting creativity and access to artistic experience, enhancing visual richness of public spaces, cultivating community pride, recognizing artists as vital contributors to a vibrant community and fostering community dialogue as well as preserving cultural identity.	Budget - Capital	Low	PRC CULTURE & EVENTS	Parks Recreation & Culture	Community Arts & Culture
66	FY26 Q2	Future Budget	Hiring - Supervisor Event, FT	Establishment of Supervisor, Event will enable greater efficiencies, expanding events offered by the Town by allowing more time for strategic planning and development. Will reduce current overtime hours accumulated by staff (approximately \$7800) and redirect Manager time to projects that benefit the entire culture and event portfolio.		Low	PRC CULTURE & EVENTS	Parks Recreation & Culture	Community & Public Events
67	FY29 Q4	In Progress	Enhance Post Secondary Programming	Attraction of additional post secondary programming to the community to provide more opportunities for residents to stay, learn and grow in Collingwood and attract additional workforce to meet employer needs.	Department Initiated	Medium	EC DEV	Planning, Building and Ec. Dev	Economic Development

Item #	End Quart	Status	Short Title	Item (Long Title or Full Resolution)	Source	Corporate Priority	Lead Division	Department	Service(s)
68	FY26 Q4	In Progress	Transit - South Route Expansion Implementation	2026 South Route Expansion Implementation to provide transit coverage to the new subdivisions and development areas in the the South portions of Collingwood. This will provide an additional connecting route to the terminal destination for broader and more inclusive transit coverage within the community. Options will be review during the 2025 year as to the Transit delivery model and approach along with the appropriate type of bus to be utilized within these residential areas and developments. This may also include a connection to Clearview Transit, and a common stop which may be capable of servicing the Nottawa.	Department Initiated	Medium	TRANSIT	Infrastructure	Transit
69	FY26 Q2	Not Started	Explore opportunities to enhance alignment with SDG11		Department Initiated	Low	CAO	Administration	Strategic Planning & Leadership (Town)
70	FY26 Q4	Not Started	Utility Franchise Agreements and Municipal consents	Operational improvement task - Review status of existing utility franchise agreements. Assess completeness of agreements and whether the existing clauses meet Town needs. - research what other munis have for franchise and municipal consent agreements, review of costs, how they monitor performance, renewal timeline - revise franchise and municipal consent agreements - legal review of agreements - any Council direction required? (likely staff delegated authority with Council awareness through Ops update) - establish agreements or renewed agreements with all utility franchises	Department Initiated	Medium	PUBLIC WORKS	Infrastructure	Roads & Active Transportation
71	FY27 Q4	Not Started	Mountain Road widening - construction	Construction of 5 lane cross section, including bridge widening, round about at Mountain Road and Tenth Line, Sidewalks and 4m MUT. Growth and Asset replacement project. Asset replacement of water services, sanitary services. Growth includes additional lanes, urbanization (stormwater management, sidewalks, MUT)	Budget - Capital	High	INFRASTRUCTURE PROJECTS	Infrastructure	Growth Planning;#Wastewater; #Stormwater Management;#Water Treatment & Distribution;#Roads & Active Transportation
72	FY27 Q4	Not Started	Pedestrian Bridge Replacement	Remove existing bridge and install new bridge due to asset at end of life 2027 - Harbourview Trail at Cedar Street 2028 - Indigo2/Raglan Street bridge over Pretty River		Low	PRC PARKS	Parks Recreation & Culture	Parks & Harbour
73	FY26 Q4	Not Started	Tree Canopy study			Low	PRC PARKS	Parks Recreation & Culture	

Item #	End Quart	Status	Short Title	Item (Long Title or Full Resolution)	Source	Corporate Priority	Lead Division	Department	Service(s)
74	FY26 Q4	Not Started	Pedestrian Bridge Engineering Study	engineering review of all pedestrian bridges on a 5 year cycle		Low	PRC PARKS	Parks Recreation & Culture	
75	FY26 Q4	Not Started	Sunset Point Waterfront Strategic Plan	strategic plan to look at how the waterfront spaces are to be used, vendors, accessory uses etc		Low	PRC PARKS	Parks Recreation & Culture	
				Council: March 17, 2025 WHEREAS Pillar 3 entitled Vibrant of the Town of Collingwood Community Based Strategic Plan provides for goals to grow and diversify Collingwood’s economy including updating and providing for support of local businesses in the community; AND WHEREAS this winter there has been ongoing challenges with weather events, technology, and equipment supply and demand to support local snow removal businesses; AND WHEREAS the Highway Traffic Act regulates the use of off-road vehicles on highways unless otherwise approved through municipal by-law; BE IT RESOLVED THAT Council direct staff to bring back a report on the use of UTV Vehicles for snow removal purposes only on Town of Collingwood roadways.					
76	FY26 Q1	Not Started	Staff Report to Council: UTV’s and Snow Removal	Council: January 27, 2025 UTV’s and Snow Removal: Informal request to Staff to provide an exemption to allow for UTV’s on roadways should they be for snow removal services.	Council - Resolution	Low	BYLAW	Legislative Services	
77	FY26 Q2	Not Started	2026 Annual Status Report: Downtown Master Plan	Council - February 10, 2025 THAT the Downtown Master Plan prepared by Fotenn Planning & Design be referred to Council for endorsement to guide the Town of Collingwood’s strategic investments, activation, planning and overall continued success and vibrancy of the Downtown; AND THAT Council direct staff to prepare a workplan identifying the immediate, short and long-term actions, including items currently identified in the Operational Plan, to be reviewed annually or sooner, subject to annual budget and available resources. Amendment: THAT Staff report back annually on the status of the Plan.	Council - Resolution	Low	CLERKS	Legislative Services	

Item #	End Quart	Status	Short Title	Item (Long Title or Full Resolution)	Source	Corporate Priority	Lead Division	Department	Service(s)
78	FY27 Q2	Not Started	2027 Annual Status Report: Downtown Master Plan	<p>Council - February 10, 2025 THAT the Downtown Master Plan prepared by Fotenn Planning &amp; Design be referred to Council for endorsement to guide the Town of Collingwood’s strategic investments, activation, planning and overall continued success and vibrancy of the Downtown; AND THAT Council direct staff to prepare a workplan identifying the immediate, short and long-term actions, including items currently identified in the Operational Plan, to be reviewed annually or sooner, subject to annual budget and available resources.</p> <p>Amendment: THAT Staff report back annually on the status of the Plan.</p>	Council - Resolution	Low		N/A	
79	FY28 Q2	Not Started	2028 Annual Status Report: Downtown Master Plan	<p>Council - February 10, 2025 THAT the Downtown Master Plan prepared by Fotenn Planning &amp; Design be referred to Council for endorsement to guide the Town of Collingwood’s strategic investments, activation, planning and overall continued success and vibrancy of the Downtown; AND THAT Council direct staff to prepare a workplan identifying the immediate, short and long-term actions, including items currently identified in the Operational Plan, to be reviewed annually or sooner, subject to annual budget and available resources.</p> <p>Amendment: THAT Staff report back annually on the status of the Plan.</p>	Council - Resolution	Low		N/A	
80	FY26 Q2	Not Started	CUPE negotiations	collective bargaining with CUPE for renewed collective agreement (expiry April 30, 2026)	Legislative Requirement	Medium	PUBLIC WORKS	Infrastructure	Roads & Active Transportation
81	FY26 Q4	Not Started	CPFFA negotiations	collective bargaining for renewed collective agreement (expiry December 31, 2026)	Legislative Requirement	Medium	FIRE	Fire	Fire & Rescue
82	FY28 Q1	Not Started	IBEW-WW negotiations	collective bargaining for renewed collective agreement (expiry March 31, 2028)	Legislative Requirement	Medium	WASTEWATER	Infrastructure	Wastewater
83	FY28 Q3	Not Started	IBEW-W negotiations	collective bargaining for renewed collective agreement (expiry August 31, 2028)	Legislative Requirement	Medium	WATER	Infrastructure	Water Treatment & Distribution
84	FY27 Q4	Not Started	Re-evaluate Eligible Tourism Entity	<p>Council - April 14, 2025 Staff Report P2025 - 08, “2025 Tourism Master Plan Workplan AND THAT after 2 years of establishment, the legal structure of the Eligible Tourism Entity be re-evaluated to determine if incorporation as a fully independent not-for-profit entity is feasible, among other matters that may impact sound governance.</p>	Council - Resolution	Medium	EC DEV	Planning, Building and Ec. Dev	Economic Development

Item #	End Quart	Status	Short Title	Item (Long Title or Full Resolution)	Source	Corporate Priority	Lead Division	Department	Service(s)
85	FY27 Q2	Not Started	Financial System Implementation			High	FINANCE	Finance	Corporate Finance;#Information Technology
86	FY26 Q1	Future Budget	2026 Mayor's Golf Challenge	<p>Placeholder for 2026 event</p> <p>Council - April 14, 2025 PRC2025-02 Mayor's Golf Challenge Beneficiaries AND THAT Council directs Staff to provide a submission in the similar format of current grant programs from the Collingwood and District Special Olympics to be considered within the Mayor's Golf Tournament in future budget processes with regard to maintaining or making an adjustment to the level of support for Collingwood and District Special Olympics.</p>	Council - Resolution	High	PRC CULTURE & EVENTS	Parks Recreation & Culture	